

Appendix A

Update Report on the Acquisition from the Royal Free London NHS Foundation Trust

Financial update

Barnet and Chase Farm Hospitals NHS Trust had a deficit of circa £16m in 2013/14 which reflected the part year impact of the BEH strategy. In 2014/15 the BCF forecast reflected the full year effect of the BEH strategy which moved the trust from circa £16m deficit to £38m deficit. This was included within the transaction agreement and the deficit is funded by the Department of Health (DH).

The funding to be received in 2014/15 is £111m broken down into:

Integration funding (£13m)

BCF transformation funding (£27m for nine months)

Capital investment (£26m)

Historic deficit (£45m)

The Chase Farm Hospital redevelopment outline business case (OBC) is currently being developed. The trust is going through a detailed exercise which includes defining the clinical model, designing the clinical and non-clinical space, submitting the planning application and developing the workforce/cost model. The OBC will be submitted to the trust board in January 2015 in advance of submission to the Treasury for funding. It will include the proposed sale of land which in part funds some of the new build.

Chase Farm Hospital redevelopment

Following the acquisition of Barnet and Chase Farm Hospitals NHS Trust the trust announced its intention to redevelop the Chase Farm Hospital site to create a modern hospital that will provide clinically-led services. The surplus land on the site will be used to create new housing, which will fund construction of the new hospital, and a primary school, to be delivered by the local authority to help address the shortage of school spaces in the local area.

There has been support for the trust's plans to redevelop the site. Throughout the pre-application stage, the trust has worked with local residents and engaged with the local community to ensure the proposals are understood. The trust has undertaken a series of consultation events with stakeholders and the local community.

- Meetings with councillors from both LB Enfield and LB Barnet
- Regular master planning meetings (every two to three weeks) with Enfield Council
- Continuing engagement with Enfield Clinical Commissioning Group, Barnet Enfield and Haringey Mental Health Trust, Transport for London
- Establishment of a stakeholder group that meets every eight weeks – meetings held so far in July, September and November 2014
- Regular residents' drop-in sessions – meetings held so far in July, September and November 2014 (invitations sent to around 5,000 local households)
- Presentations to existing tenants of trust-owned staff accommodation on the site – held in July, September and November 2014

- Following submission of the outline planning application the trust will publish a newsletter, advertise in the local papers and also hold events/exhibitions and open days/evenings. Displays and signage to them will be available at Chase Farm Hospital.
- Details of the redevelopment are available on the trust website

The trust has worked to address key concerns raised at these events (including timescale, local traffic and parking levels, density of housing, availability of keyworker housing, impact on infrastructure, trees, future of the Clocktower building and possibility of future expansion) and incorporate suggestions in the outline planning application.

Proposed timescales:

November 2014:	outline planning submission
January 2015:	outline business case to trust board and DH
March 2015:	enabling works/site assembly
Early 2015:	surplus land sold in phased parcels
May 2015:	reserved matters planning
Summer 2015:	full business case to trust board and DH
January 2016:	main works start
Spring 2018:	new hospital opens
Autumn 2018:	potential for school to open

The trust will present its application to invited members of the public and interested council members on 7 January 2015 at the development panel. The application will then be discussed at the planning committee hearing on 24 February 2015.

Dementia training

More than 4,900 trust staff received dementia training in 2013/14.

All staff receive dementia awareness training as a one-hour session within the trust induction. This session aims to raise awareness of symptoms of dementia and its increasing prevalence. It uses a film created by Guy's and St Thomas's Hospital called "Barbara's Story" which offers a chance for reflection. The session also highlights the trust's aim to always be positively welcoming, actively respectful, clearly communicating and visibly reassuring.

Other dementia training:

- new nursing assistant induction includes a 1.5 hour dementia training session
- one-hour training for all new FY1's held annually
- one-hour training on dementia and delirium for FY2's and Registrars held annually
- one-hour training for core medical training held annually
- core dementia skills training and advanced dementia skills training held monthly
- a recently completed nursing assistant monthly training programme
- supporting older people with complex needs training (also offers reflective practice in line with the healthcare assistant core competencies)
- bespoke training offered to departments throughout the hospital sites eg porters, security, out-patients, admin and clerical staff and volunteer services
- patient safety days at Barnet Hospital and Chase Farm Hospital include dementia modules

- three e-learning modules of varying levels
- in support of the national Dementia Friends Campaign the trust holds training sessions to encourage all staff (particularly non-clinical staff) to become dementia friends.

20 November 2014